OFFICERS AND MEMBERS OF THE BOARD

**Officers of Cottage Hospital, Inc.**
Melanie C. Lawrence, MD, President
Archie H. Steenburgh, Vice-President
Judith V. Gandin, Clerk

**Officers of Board of Trustees**
Abigail S. Kennedy, Chair
Storme A. Odell, Vice-Chair
Scott D. Horne, Secretary
Gene S. Cesari, PhD, Treasurer

**Members of Board of Trustees**

*Term Expires February 2010*
Gerald J. Lyons, Jr., MD, Woodsville, NH
Patricia M. Pratt, MD, Woodsville, NH

*Term Expires February 2011*
Gene S. Cesari, PhD, W. Newbury, VT
Bobby-Ann Fearon, Monroe, NH
Mark H. Gleicher, Groton, VT
Mark H. Johnson, Bradford, VT
Melanie C. Lawrence, MD, Bradford, VT
Gail J. Tomlinson, RN, Landaff, NH

*Term Expires February 2012*
Charles E. Barry, N. Haverhill, NH
Julie L. Clough, N. Haverhill, NH
Scott D. Horne, N. Haverhill, NH
Abigail S. Kennedy, Bath, NH

*Term Expires February 2013*
William P. Cahill, Piermont, NH
Mary Jo Locke, Monroe, NH
Storme A. Odell, Bradford, NH

“As a board we strive to plan for the needs of the community and to provide accessibility to the best services possible.”
—Abigail Kennedy, Board Chair
Our Mission at Cottage Hospital is to strengthen the health of our community by providing accessible, compassionate, quality healthcare. We believe that healing involves the emotional, spiritual, social, and environmental needs of the patient.

Cottage Hospital is committed to finding innovative ways in which we can enhance the medical care we provide. Cottage Hospital began a new patient care project called “Variable Acuity Rooms.” Variable Acuity Rooms are patient care rooms that can be used for multiple types of patients. In this day and age with the expense of real estate, we have to be smart about how we use space and personnel. A Variable Acuity Room is equipped with all of the necessary tools to enable the nurse and physician to take care of an intensive care unit (ICU) patient or a medical surgical patient. Our existing ICU was functional but not practical for the size of our hospital; the unit was isolated from the main nurses’ station and we faced many days when those beds went unused. We have been able to redesign that area of the hospital by utilizing the space of non-clinical and clinical areas to build three of these rooms. The rooms are spacious and modern, include a nurse/physician zone, touch-free hand washing stations, and full private bathrooms with showers. These are the first of our rooms to include a family zone with a hospital-grade loveseat that allows for visitors to stay overnight with loved ones. The ICU nurse will now have backup nurses readily available as well as access to the unit secretary to assist with orders and phone calls. This transformation is a great use of space and will allow for more effective and efficient use of resources.

Through this project we are able to increase the size of our Pharmacy. This will allow for a safer, more secure area that meets pharmacy code and offers patient safety measures.

In addition, our Food and Nutrition Department is currently putting into place a room service program for our patients. The staff has been working with chefs to help with menu options, presentation, and implementing a process to give patients the ability to tailor their nutrition requests to their schedule. Creating a menu and call service allows for better nutrition, which is a fundamental factor in the healing process. The program is a vast improvement despite the challenge of a space that is outdated and inadequate in size.

Financially, fiscal year 2010 was a very difficult year for many people and organizations. Cottage Hospital was no exception. By February of 2010 we were suffering major losses in revenue forcing us to look closely at all of our operations and find ways to cut expenses where we could while staying true to our mission. With the support of the staff, we came up with strategies to address our most financially vulnerable services. Through these plans we have been able to continue to provide Cardiac Rehab Services, keep the doors of the Monroe Clinic open, and continue to offer expecting parents the unique and personal care of our Birthing Center. We were able to accomplish a million-dollar turnaround and complete the year in the black.

We welcomed our new Chief Nursing Officer/VP of Operations and Patient Care Services, Lori Hughes, as Maria Ryan transitioned into the position of CEO. Lori brings a wealth of financial, operational, and clinical experience. Her vision for patient satisfaction and customer service promises to bring our community a quality experience when visiting Cottage Hospital. We have also continued to develop our staff through clinical education and team-building seminars. Our board of directors continues to focus on governance education and strategizing for the future of Cottage Hospital.

As we consider what our mission calls us to do—provide accessible, compassionate, quality healthcare—we continually consider our aging building. We must always strive for better process, look at new research on treatment, and stay focused on the best patient outcomes. We must decide how much more we will continue to invest in the existing building. In the near future we will be embarking on a Master Facility Plan; to consider our current needs and the needs we can forecast in the next five to ten years so that we can make better-informed decisions.

We are proud of the accomplishments of our hospital team. We will continue to strive to be a socially responsible corporate neighbor, looking for every opportunity to partner with local businesses, healthcare organizations, government officials, and civic organizations to bring you the very best in healthcare and be a vital part of our community. Thank you for giving us the opportunity!

Maria Ryan, PhD, APRN
Chief Executive Officer

Abigail Kennedy, MD
Board Chairman

Gerald Lyons, MD
Med Staff President

2010 Annual Report
“As providers we are dedicated to providing you with a quality healthcare experience.”
—Dr. Gerald Lyons, Medical Staff President

HONORED EMPLOYEES

CEO’s Award for Excellence
Ann Duffy Accountant

Chairman’s Award for Excellence
Laurie Fellows Environmental Services Director

QUARTERLY AWARDS (starting at top left)
1st Qtr. 2009: Maynard Farr
4th Qtr. 2009: Joanne Pierson, RN
1st Qtr. 2010 & Employee of the Year:
Scott Hamilton Maintenance Technician
2nd Qtr. 2010: Shirley Farr OR Unit Secretary
3rd Qtr. 2010: Amanda Chamberlin
Environmental Service Aide

★ Years
Lili Cargill
Amanda Chamberlin
Jill Doneske
Ann Duffy
Siobhan Formica
Susan Fuller
Kathleen Guilmain
Jeff Hanissian
Brandy Helm
Nancy Lackie
Marcia Leete-Darby
Rosemary Magiianese
Elena Roscillo
Mary Ruppert
Scott Schafer
★ Years
Carol Bailey
Janet Bigelow
Bonnie Bromage
Kristine Brooks
Ian Kirit
Judy Longto
Judith Powers
Sharon Readey
Ashley Thompson
Gary Tomlinson
★ Years
Pamela Churchill
Roxanne George
Joline Lakin
Susan Montague
Shelley MacKay
Mary Paquin
Ann Pushee
Tara Roy
Marcy Rushford
★ Years
Wendy Chace
Luann Friel
Kathy Fuller
Amy George
Linda Harris
Patricia Page
Karen Woods
★ Years
Brenda Dodge
Joanne Pierson
Jennifer White
Ann Wischerth
★ Years
Patricia Halpin
★ Years
Christine Clarke
Kathleen Gale
Richard Giunta
Catherine Smith
★ Years
Connie Jones
★ Years
Pauline Marvin
Don Stapelfeld
Lois Zambon
★ Years
Anne Amature
Linda Locke
Sheila Poliquin
★ Years
David Eames
★ Years
Adele Ashley
Deb Winchester
★ Years
Paul Poliquin
Pat Thayer
★ Years
Patricia Smith
PRESIDENT
Gerald J. Lyons, Jr., MD
Emergency Medicine & Gastroenterology

SECRETARY
Patricia M. Pratt, MD Internal Medicine

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Claire E. Bolon, MD Pediatrics
James D. Boviando, MD Emergency Medicine
Andrew L. Chen, MD Orthopedics
Armando Ciampa, MD Pathology
Kevin J. Connolly, MD Internal Medicine & Infectious Disease
Christopher S. Danielson, DO General & Vascular Surgery
Kenneth S. Danielson, MD General, Vascular & Pediatric Surgery
Linda S. DeFrain, DO Family Practice
Konstantin H. Dragnev, MD Hematology/Oncology
Suzanne K. Elliott, MD Emergency Medicine
John A. Eppolito, Jr., MD Emergency Medicine
Keith Fortier, MD Gynecology
Stephen H. Genereaux, MD Family Medicine & Obstetrics, Emergency Medicine
Victor Gennaro, DO Orthopedics
Pamela C. Gibson, MD Pathology
Andrew J. Goodwin, MD Pathology
Jeffrey A. Hanissian, MD Emergency Medicine
Fay F. Homan, MD Family Medicine & Obstetrics
Richard P. Hudson, MD Emergency Medicine
John D. Jackson, MD Emergency Medicine
Veronika Jedlovszky, MD Pulmonary Medicine
Jeffrey J. Johnson, MD Emergency Medicine
Michael G. Kindred, MD General Surgery
Ronald P. Kubica, MD Hematology/Oncology
Denis J. Lamontagne, DPM Podiatry
Melanie C. Lawrence, MD Family Medicine & Obstetrics
Gerald J. Lyons, Jr., MD Emergency Medicine & Gastroenterology
Dougal F. MacArthur, DO Orthopedics
Alex G. Medlicott, III, MD Emergency Medicine
Anil K. Mukerjee, MD Cardiology
David L. Nelson, DO Family Practice
Andrew S. Nisbet, MD Urology
Richard P. Noonan, MD Emergency Medicine
Michael J. O’Connell, MD Pain Management
Roland T. O’Leary, MD Emergency Medicine
Emil H. Pollak, Jr., MD Cardiology
Patricia M. Pratt, MD Internal Medicine
Jessie Reynolds, MD Family Medicine & Obstetrics
Arthur A. Ruediger, DO Emergency Medicine
Peter B. Sahlin, MD Radiology
Marlene S. Sarkis, MD Internal Medicine
Charles M. Sawyer, MD Emergency Medicine
Aaron D. Soltin, MD Family Medicine & Obstetrics, Emergency Medicine
Loren L. Soltin, MD Pediatrics
Gopalan Umashankar, MD Neurology
Russell S. Williams, MD Radiology
Sarah P. Young-Xu, MD Family Medicine & Obstetrics

EMERITUS
Harry M. Rowe, MD Family Practice
Stanley N. Teale, MD Cardiology

NON-PHYSICIAN PROVIDERS
Gregory R. Aprilliano, CRNA
Karen Armento, CRNA Nurse Anesthetist
Michelle E. Aube, CRNA Nurse Anesthetist
Holly D. Blodgett, NP-C Nurse Practitioner in Orthopedics
Maureen B. Boardman, APRN Family Nurse Practitioner
Marlene M. Bristol, APRN Family Nurse Practitioner
Lili T. Cargill, APRN Adult & Psych Nurse Practitioner
Peter R. Frazer, MS, CRNA, APRN, FAAPM Nurse Anesthetist
Beth L. Guckin, CRNA Nurse Anesthetist
Cynthia L. Hollaran, APRN Adult Nurse Practitioner
Peter G. Holtz, CRNA Nurse Anesthetist
David Keith, CRNA Nurse Anesthetist
Paul B. Lister, MA, CCC Speech Pathologist
Jessica Lorenz-Armstrong, PA-C Physician Assistant in Orthopedics
Harry R. Morse, CRNA Nurse Anesthetist
Alexandria L. Noble, APRN Family Nurse Practitioner
Russell M. Plewinski, CRNA Nurse Anesthetist
Jason Raeihl, PA Orthopedics
Michael Rearick, CRNA Nurse Anesthetist
Marla R. Ryan, PhD, APRN Family Nurse Practitioner
Jennifer L. Scisssna, MS, CCC Speech Pathologist
Francis Valenti, CRNA Nurse Anesthetist

Distinguished Service Recognition

NEW PROVIDERS:

Andrew S. Nisbet, MD, Urology

2010 Annual Report | 5
OUR COMMUNITIES

PATIENTS SERVED

<table>
<thead>
<tr>
<th>Town</th>
<th>Inpatient</th>
<th>Outpatient</th>
</tr>
</thead>
<tbody>
<tr>
<td>Barnet</td>
<td>8</td>
<td>522</td>
</tr>
<tr>
<td>McIndoe Falls</td>
<td>3</td>
<td>114</td>
</tr>
<tr>
<td>Bradford</td>
<td>71</td>
<td>5,004</td>
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<tr>
<td>Corinth</td>
<td>17</td>
<td>1,004</td>
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<tr>
<td>Fairlee</td>
<td>15</td>
<td>706</td>
</tr>
<tr>
<td>Groton</td>
<td>49</td>
<td>2,134</td>
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<tr>
<td>Newbury</td>
<td>95</td>
<td>3,596</td>
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<tr>
<td>Wells River</td>
<td>23</td>
<td>1,513</td>
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<tr>
<td>Peacham</td>
<td>2</td>
<td>107</td>
</tr>
<tr>
<td>Ryegate</td>
<td>71</td>
<td>2,821</td>
</tr>
<tr>
<td>Thetford</td>
<td>—</td>
<td>140</td>
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<tr>
<td>Topsham</td>
<td>8</td>
<td>650</td>
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<tr>
<td>Other Towns</td>
<td>24</td>
<td>1,600</td>
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<tr>
<td><strong>Total VT</strong></td>
<td><strong>386</strong></td>
<td><strong>19,911</strong></td>
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<tr>
<td>Other States</td>
<td>9</td>
<td>541</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td><strong>967</strong></td>
<td><strong>46,130</strong></td>
</tr>
</tbody>
</table>

*Includes Woodsville, N. Haverhill, Haverhill Corner, & Pike

COMMUNITY BENEFITS AT A GLANCE

- Charity Care ........................................... $1,287,748
- Community Health Benefit Discount .......... $294,557
- Business Discount .................................... $90,191
- Medicaid Enhancement Tax ......................... $1,430,433
- Community Education ................................. $68,000

Charity care by age

- Under 18 1%
- 19-34 28%
- 35-64 29%
- 65+ 18%
- Other 27%

DEVELOPMENT REPORT

Each year Cottage Hospital hosts various events to raise money and awareness for the hospital. These give us an opportunity to raise money for much-needed equipment and also educate the community on a variety of health topics.

In April we hosted the 19th Annual Cottage Hospital Variety Show, and September welcomed the 20th Annual Cottage Hospital Walk-a-Thon and road race. These events are a critical part of our fundraising efforts, and we are grateful to the community for supporting them.

We also continued our efforts to educate our community on healthy lifestyles and preventative health, through health fairs, lunch and learns, monthly news articles and our online newsletter, and collaboration with community partners.

Thank you to our sponsors:

- Affiliated Voice Systems
- Antique Rose
- BaggsWear
- Baker, Newman, & Noyes
- Blackmount Equipment
- Colatina Exit
- Common Man
- Dunkin’ Donuts
- Farmway
- Gerry Lyons, MD
- Grafton County Sheriff’s Department
- HMS
- Huberts
- Jax Jr. Cinemas
- Journal Opinion
- Kleen Incorporated
- Laconia Savings Bank
- Lake Morey Resort
- Lakes Region Coca-Cola
- Life Transition Services, LLC
- NEEBCO
- Newbury Village Store
- New England Runner
- Northeast Delta Dental
- PainCare
- Press Ganey
- Puffer Broadcasting
- Railyard Racquetball & Health Club
- Ross Business Center
- Royal Electric
- Shaw’s
- Sherwin Dodge Printers
- Steve & Barbara Elliott
- The Bridge Weekly ShoCase
- Tyler, Simms, St. Sauveau
- Valley Floors
- VIP Auto
- Warners Gallery
- Wells River Savings Bank
- Woodstock Inn, Station & Brewery
- Woodsville Guaranty Savings Bank
- Woodsville Walmart
- WYKR Radio Station
SERVICE STATISTICS 2010

<table>
<thead>
<tr>
<th>Category</th>
<th>Value</th>
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</thead>
<tbody>
<tr>
<td>Licensed Beds</td>
<td>25</td>
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<tr>
<td>Full-Time Employees</td>
<td>185</td>
</tr>
<tr>
<td>Admissions</td>
<td>968</td>
</tr>
<tr>
<td>Patient Days</td>
<td>4,110</td>
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</table>

EMERGENCY DEPARTMENT VISITS

<table>
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<tr>
<th>Category</th>
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<tbody>
<tr>
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OUTPATIENT VISITS

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<tbody>
<tr>
<td></td>
<td>46,560</td>
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SURGERIES

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<tbody>
<tr>
<td>Inpatient</td>
<td>135</td>
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<tr>
<td>Outpatient</td>
<td>1,003</td>
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<tr>
<td>Total</td>
<td>1,138</td>
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CLINICAL LAB TESTS

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<tr>
<th>Category</th>
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<tr>
<td></td>
<td>223,219</td>
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DIAGNOSTIC IMAGING TESTS

<table>
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<tr>
<th>Category</th>
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<tbody>
<tr>
<td>General Radiology</td>
<td>7,527</td>
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<tr>
<td>CT Scans</td>
<td>2,057</td>
</tr>
<tr>
<td>Ultrasound</td>
<td>1,884</td>
</tr>
<tr>
<td>Nuclear Medicine</td>
<td>225</td>
</tr>
<tr>
<td>MRI</td>
<td>637</td>
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<tr>
<td>Mammography</td>
<td>1,450</td>
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</table>

STATEMENT OF FINANCES 2010

<table>
<thead>
<tr>
<th>Category</th>
<th>Value</th>
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</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
</tr>
<tr>
<td>Current Assets</td>
<td>$5,510,020</td>
</tr>
<tr>
<td>Assets Whose Use Is Limited</td>
<td>$7,203,342</td>
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<tr>
<td>Property, Plant &amp; Equipment</td>
<td>$9,599,980</td>
</tr>
<tr>
<td>Other Assets</td>
<td>$252,965</td>
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<tr>
<td>Total Assets</td>
<td>$22,566,307</td>
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<tr>
<td><strong>LIABILITIES</strong></td>
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<tr>
<td>Current Liabilities</td>
<td>$2,387,065</td>
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<tr>
<td>Long-Term Debt</td>
<td>$7,505,469</td>
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<tr>
<td>Retirement &amp; Deferred Comp</td>
<td>$786,337</td>
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<tr>
<td>Other Liabilities</td>
<td>$923,718</td>
</tr>
<tr>
<td>Net Assets</td>
<td>$10,963,718</td>
</tr>
<tr>
<td>Total Liabilities</td>
<td>$22,566,307</td>
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</tbody>
</table>

STATEMENT OF ACTIVITIES 2010

<table>
<thead>
<tr>
<th>Category</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>UNRESTRICTED REVENUES</strong></td>
<td></td>
</tr>
<tr>
<td>Net Patient Revenue</td>
<td>$28,252,306</td>
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<tr>
<td>Other Revenue</td>
<td>$386,123</td>
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<tr>
<td>Total Operating Revenue</td>
<td>$28,638,429</td>
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<tr>
<td><strong>EXPENSES</strong></td>
<td></td>
</tr>
<tr>
<td>Salaries, Physician Fees &amp; Benefits</td>
<td>$14,055,176</td>
</tr>
<tr>
<td>Supplies &amp; Other</td>
<td>$10,847,550</td>
</tr>
<tr>
<td>Depreciation</td>
<td>$1,225,518</td>
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<tr>
<td>Interest</td>
<td>$450,301</td>
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<tr>
<td>Provision for Bad Debt</td>
<td>$1,419,044</td>
</tr>
<tr>
<td>Total Operating Expenses</td>
<td>$27,997,589</td>
</tr>
<tr>
<td>Gain (Loss) from Operations</td>
<td>$640,840</td>
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<tr>
<td>Non-Operating Revenue</td>
<td>$438,129</td>
</tr>
<tr>
<td>Excess of Revenues over Expenses</td>
<td>$1,078,969</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>$799,802</td>
</tr>
<tr>
<td>Net Assets, End of Year</td>
<td>$10,963,718</td>
</tr>
</tbody>
</table>

Payor mix 2010

As an organization we are committed to providing you with compassionate care and superior customer service.

—Maria Ryan, CEO Cottage Hospital
ANNUAL APPEAL DONORS

Dear Friends of Cottage Hospital,

With the help of your kind donations, Cottage Hospital’s 2010 annual campaign reached a total of $27,437.76. The gifts that we received this year enabled us to purchase an electromyography machine for the Neurology Department.

Thank you to all who contributed. Your dedication to this campaign provides further testimony of the wonderful support Cottage Hospital continues to receive from the community that we serve.

Gopalan Umashankar, MD
Cottage Hospital Neurologist

Cottage Hospital Board of Trustees

John & Karen Aldrich
Todd & Maryanne Aldrich
Vincent & Linda Alberti
All Seasons Motel
Stephen & Beverly Allen
Family of S. Bruce Allsop
Anthony Amoroso
Ralph Anderson
Earl & Bertha Aremburg
Lyn Bandy
Verna Barber
Charles & Becky Barry
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Bruce & Elizabeth Beauvais
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Leland Boyd
Brill Family Trust
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Dennis Chase
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Shirley Cobb
Francis & Rosemary Collins
Betty Conrad
Frank Coombs
Robert Den & Margaret G. Cope

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Dorothy Davidson
Dead River Co.
Marie-Jose Delage
Harold Derosia
Kenneth & Violet DeRusha
Dennis Devaux
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Betty Dudley
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Clement & Cecelia Duquette
Robert Dwyer
Scott & Denise Eastman
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Robert & Beverly Ellsworth
T. Emmerson
Edna & Monroe C.
Gutman Foundation, Inc.
James Engle
Howard & Doris Evans
Richard & Caroline Evans
Richard & Annabelle Fagnant
Charles Faulkner
Jane Fearon
Wayne & Roberta Fearon
Fellowship of Women
of Wells River
Amalia Fisher
Joan Fiske
T. Kelly & Barbara Fitzpatrick
Barbara Flanders
William & Genevieve Fleming
The Foothills Farm
Wayne & Sandra Fortier
Rita Fournier
Alice Frazer
Cadence Genereaux
Catherine Gherardi
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Grave Builders
Malcom & Eleanor Grimes
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Marvin & Louise Harrison
Catherine Harwood
Kathy Hatch
Russell & Margaret Haviland
Rosa Heidenreich
Lois Henson
Helen Herr
Rita Hilyer
William & Shirley Hoare
Cynthia Hollaran
Anna Honek
Scott & Nicole Horne
Housewright
Construction, Inc.
Lori Hughes
P. Clark & Hope Hungerford
Lenajane Huntoon
Roy Huse
Mary Hutchins
Arthur Hyde
V. Lloyd Jameson
Roger & Jane Johnson
Merle & Connie Jones
MEMORIAL DONORS

Donations were made in the name of the following individuals:

Joseph Hosszu, Jr.
Designated for Hospice Fund
Robert A. Sager
Designated for Hospice Fund
Lorayne M. Tetreault
Designated for Oncology Fund
Esther Pearl Thomas
Designated for Oncology Fund
Maurice “Lucky” Bigelow
Designated for Memorial Fund

Memorial funds were donated by the following individuals:

John & Karen Aldrich
Mark & Jeanie Beckley
Robert & Thelma Belyea
Blackmount Equipment, Inc.
P.J. & Norene R. Blanchard
Roger Brickner
Jack Brill
Loring W. & Esther A. Chace
David & Dianne Cole
Carolyn Corder
Cottage Hospital Medical Staff
Dan Wyand PT. & Associates
Dennis A. Devaux
Raymond & Greta Dickinson
Stephan & Barbara Elliott
Donald & Glenda Evans
Richard & Annabelle Fagnant
Carolyn Fitzgerald
R. Douglas Gilmour
Alfred C. & Ruth Haeussler
Richard & Shirley Hall
Haverhill Garden Club
Lenajane & Roy Huntoon
Mary Ingalls
Merle V. & Connie Jones, Jr.
Arthur Gray, Jr.
Designated for Memorial Fund
George N. Kamer
Designated for Memorial Fund
Richard L. Maloney, Sr.
Designated for Memorial Fund
George McKelvey, Jr.
Designated for Memorial Fund
Robert Murray
Designated for Memorial Fund
Ruth Kinney
Lake Gardner Associates
C. Langhorne & Judith D. Washburn
Robert K. Lifton
Vicki & Rodney Machell
Lawrence K. Maloney
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Douglas & Lesa McDonald
Martha & James Miller
Donna Mitton
Barbara & Lester Murphy
Douglas O. & Nancy E. Murray
Cecile Paquette
Beverly Shaw
Orville G. & Carolyn S. Sheldon
James H. & Patricia A. Smith
Teamsters Local Union No. 597
Cathy & Larry Thoma
Franklyn A. & Gloria Thompson
James & Jean Walker, Jr.
The John Wolter Family
The Woodlawn Cemetery
Myrna & Harold Woodworth

THANK YOU!

The staff of Cottage Hospital would like to thank our dedicated volunteers and auxiliary members. Their services are appreciated immensely and we hope they each get a great sense of satisfaction from helping us serve you—our community!

2010 Auxiliary Members:
Reita Jones, Co-President
Eileen Belyea, Co-President
Susan Aldrich, Vice-President
Donna Batchelder, Treasurer
Margaret Cope, Recording Secretary
Karen Rajesteter, Corresponding Secretary

Membership in the Auxiliary is open to anyone. Meetings are held at 11 AM on the first Tuesday of the month.

2010 Volunteers:
Kevin Brown
Karen Barnes Handler
Clayton Brittingham
Dawn Burroughs
Eunice Cahill
Erica Clayton
Shirley Cobb
Anya Daly
Barbara Fitzpatrick
Kelly Fitzpatrick
Theresa Graham
Joyce Hansen
Reita Jones
June Kiltgord
Maryjane Krepper
Pat Ottina
Donald Perlee
Josefina Roudebush
Robert Roudebush
Sam Rounds
Scott Schafer
Lori Thompson
Marcia Welsh
Luana Wilson-Reynolds

Maryjane Krepper
Anna LaCassa
Margaret Long
Christopher Michael
Mark Ruel
Pat Ottina
John Primmer
Sam Rounds
Jaime Sawyer
Tim Sawyer
Wanda Sawyer
Barbara Smith
Blythe Webster
William Wolf
Dear Friends of Cottage Hospital:

Cottage Hospital employees would like to partner with the community to provide the most innovative and effective healthcare in the region. Over the last one hundred years we have invested in the health of our community through facility improvements, technology upgrades, and new programs and services.

We are writing to ask for your support for this year’s gift-giving campaign. Your contribution toward this campaign will benefit the building revitalization project planned for the hospital. The revitalization project will enable us to continue this growth and provide you with a hospital that you expect and deserve.

We are pleased to be the co-chairs of Cottage Hospital’s 2011 Annual Appeal. Whatever your gift, please know that you will be making an investment in the health and well-being of our entire community.

Thank you for your support.

Sincerely,

John A. Eppolito, MD
Emergency Department Medical Director
Co-chair, Annual Appeal 2011
Federal Tax ID# 02-0223321

Scott D. Horne
Cottage Hospital Board of Trustees
Co-chair, Annual Appeal 2011
SAVE THE DATE!

4.30.11 20th Annual Variety Show

7.27.11–7.31.11 North Haverhill Fair

9.11.11 21st Annual Walk-A-Thon and Road Race